

Interim report Q2•2012

## Stable earnings in weak markets

(All figures in brackets refer to the corresponding period in 201I)

Net sales for the second quarter amounted to SEK 3,449 million ( 3,559 ). Organic growth totalled negative 5 per cent (pos: I). Operating profit excluding restructuring costs of SEK 62 million (24) amounted to SEK 205 million (24I), corresponding to an operating margin of 5.9 per cent (6.8). Profit after tax and including restructuring costs totalled SEK 82 million (137), corresponding to earnings per share of SEK 0.49 (0.82). Operating cash flow amounted to SEK 198 million (96).

Nobia's sales for the second quarter were adversely impacted by weaker market development in all regions. Relevant macro indicators, such as consumer confidence and property transactions, did indeed recover slightly, yet remain on lower levels than last year on all markets.

Positive currency effects of SEK 79 million (neg: 272) impacted net sales for the quarter. Revenues declined 5 per cent organically.

The gross margin amounted to 40.1 per cent (40.0), positively impacted by price increases and currency effects.

Operating profit excluding restructuring costs amounted to SEK 205 million (24I), corresponding to an operating margin of 5.9 per cent (6.8). Lower costs and price increases could only partly offset the effects of lower sales volumes and a negative sales mix.

Currency effects of approximately SEK 10 million (10) were charged to operating profit excluding restructuring costs, of which SEK 5 million (neg: 20) in translation effects and SEK 5 million (30) in transaction effects.

Restructuring costs amounted to SEK 62 million (24), primarily attributable to costs for introduction of the Group-wide range, but also to refurbishments in France and relocation of production in the Nordic region.

Return on capital employed including restructuring costs amounted to 1.2 per cent over the past twelve-month period (Jan-Dec 201I: 3.6).

Operating cash flow increased primarily as a result of a positive change in working capital and received payment for the sale of a property.

## Comments from the CEO

"Despite a weak market development, an operating margin of almost 6 per cent was generated and cash flow was improved. Structural measures are continuing and the Group-wide range is being successively introduced into our various units. In France, we could see that refurbished stores displayed a positive trend and the renovation programme is being conducted according to plan. Sales losses in Continental Europe and the UK were partly offset by our growing Nordic operations that, with their efficient production and relatively high share of harmonised range, delivered an operating margin in excess of 12 per cent. However, looking ahead to the autumn, we see a weakening in the Nordic project market, which is why we have reduced the number of temporary employees in production. We are continuing to consistently take proactive measures to adjust the cost level to market trends," says Morten Falkenberg, President and CEO.

|  | Apr-Jun |  |  | Jan-Jun |  |  | Jan-Dec | Jul-Jun |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nobia Group summary | 2011 | 2012 | Change, \% | 2011 | 2012 | Change, \% | 2011 | 2011/2012 |
| Net sales, SEK m | 3,559 | 3,449 | -3 | 6,766 | 6,383 | -6 | 13,114 | 12,731 |
| Gross margin, \% | 40.0 | 40.1 | - | 39.4 | 39.6 | - | 39.1 | 39.2 |
| Operating margin before depreciation and impairment (EBITDA), \% | 9.4 | 8.8 | - | 7.6 | 6.7 | - | 7.0 | 6.5 |
| Operating profit (EBIT), SEK m | 241 | 205 | -15 | 312 | 227 | -27 | 518 | 433 |
| Operating margin, \% | 6.8 | 5.9 | - | 4.6 | 3.6 | - | 3.9 | 3.4 |
| Profit after financial items, SEK m | 219 | 178 | -19 | 269 | 177 | -34 | 435 | 343 |
| Profit/loss after tax, SEK m | 137 | 82 | -40 | 167 | 70 | -58 | 69 | -28 |
| Earnings/loss per share, after dilution, SEK | 0.82 | 0.49 | -40 | 1.00 | 0.42 | -58 | 0.42 | -0.17 |
| Operating cash flow, SEK m | 96 | 198 | - | 12 | -19 | - | 9 | -22 |

All figures except net sales, profit/loss after tax, earnings/loss per share and operating cash flow have been adjusted for restructuring costs.
Further information about restructuring costs is available on pages 3-5, 7 and 10 .

Net sales and operating margin


Profitability trend
Earnings/loss per share


Loss per share after dilution amounted to SEK 0.17 over the past twelve-month period.

Net sales amounted to SEK 3,449 million and operating margin to 5.9 per cent.

Return on capital employed including restructuring costs amounted to 1.2 per cent over the past twelve-month period.


## Analysis of net sales and regional reporting

Positive currency effects of SEK 79 million (neg: 272) impacted second-quarter net sales. Organic growth was positive in the Nordic region and negative in the UK and Continental Europe regions. Combined, organic growth was negative 5 per cent (pos:I).

| Analysis of net sales | Apr-Jun |  | Jan-Jun |  |
| :--- | ---: | ---: | ---: | ---: |
|  | $\%$ |  | SEK m | $\%$ |
| 2011 |  | 3,559 |  | SEK m |
| Organic growth | -5 | -189 | -7 | -497 |
| - of which UK region | -11 | -126 | -14 | -315 |
| - of which Nordic region | 3 | 44 | 3 | 82 |
| - of which Continental Europe region | -11 | -107 | -15 | -263 |
| Currency effect | 2 | 79 | 2 | 114 |
| 2012 | -3 | 3,449 | -6 | 6,383 |


|  | UK <br> Apr-Jun |  | Nordic <br> Apr-Jun |  | Continental Europe Apr-jun |  | Group-wide and eliminations Apr-Jun |  | Group <br> Apr-Jun |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SEK m | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 | Change, \% |
| Net sales from external customers | 1,137 | 1,082 | 1,432 | 1,481 | 990 | 886 | - | - | 3,559 | 3,449 | -3 |
| Net sales from other regions | - | 2 | - | 0 | 3 | 2 | -3 | -4 | - | - | - |
| Net sales | 1,137 | 1,084 | 1,432 | 1,481 | 993 | 888 | -3 | -4 | 3,559 | 3,449 | -3 |
| Gross profit excluding restructuring costs | 430 | 431 | 553 | 590 | 414 | 357 | 27 | 6 | 1,424 | I,384 | -3 |
| Gross margin excluding restructuring costs, \% | 37.8 | 39.8 | 38.6 | 39.8 | 41.7 | 40.2 | - | - | 40.0 | 40.1 | - |
| Operating profit/loss excluding restructuring costs | 57 | 51 | 159 | 179 | 41 | 22 | -16 | -47 | 241 | 205 | -15 |
| Operating margin excluding restructuring costs, \% | 5.0 | 4.7 | 11.1 | 12.1 | 4.1 | 2.5 | - | - | 6.8 | 5.9 | - |
| Operating profit/loss | 52 | 8 | 148 | 171 | 36 | 11 | -19 | -47 | 217 | 143 | -34 |
| Operating margin, \% | 4.6 | 0.7 | 10.3 | 11.5 | 3.6 | 1.2 | - | - | 6.1 | 4.1 | - |

Nobia develops and sells kitchens through some twenty strong brands in Europe, including Magnet in the UK; Hygena in France; HTH, Norema, Sigdal, Invita, Marbodal, and Myresjökök and Uno form in Scandinavia; Petra, Parma and A la Carte in Finland; EWE, Intuo and FM in Austria; Optifit in Germany, as well as Poggenpohl globally.


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## UK region

Net sales for the second quarter amounted to SEK I,084 million (I,I37). Organic growth was negative II per cent (neg: 8). Restructuring costs of SEK 43 million (5) were charged to operating profit for the quarter. Operating profit excluding restructuring costs amounted to SEK 5 I million (57) and the operating margin was 4.7 per cent (5.0). Total currency effects of approximately SEK 5 million (pos: 10) on operating profit excluding restructuring costs comprised a translation effect of SEK 5 million and a transaction effect of SEK 0 million.

## Kitchen market

Demand in the UK weakened compared with the year-earlier period. The kitchen market in the UK is deemed to have weakened with a lower rate than in the first quarter.

## Nobia

Sales through Magnet's store network declined primarily within Trade and regarding joinery, largely as a consequence of the bankruptcy of window supplier Oakworth Joinery. B2B sales in the UK also fell. Comparisons with the preceding year are negatively affected by Focus withdrawing from the market in the second quarter of 20II. Sales to Focus amounted to approximately SEK 10 million for the second quarter of 2011 .

Positive currency effects of SEK 73 million (neg: I20) impacted net sales for the quarter.

The gross margin strengthened due to higher sales prices, currency effects and mix effects caused by lower sales of joinery.

Earnings declined due to the negative volume trend, which could mostly be offset by cost reductions, price increases and lower material prices.

Restructuring costs for the period primarily pertained to costs for the introduction of the Group-wide range in Magnet stores.

Measured in local currency, operating profit for the region totalled GBP 4.7 million (5.6).

| Quarterly data in SEK | 2011 |  |  |  | 2012 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 | 11 | III | IV | 1 | 11 |
| Net sales, SEK m | 1,142 | 1,137 | 1,108 | 1,094 | 973 | 1,084 |
| Gross profit excluding restructuring costs, SEK m | 442 | 430 | 424 | 423 | 387 | 431 |
| Gross margin excluding restructuring costs, \% | 38.7 | 37.8 | 38.3 | 38.7 | 39.8 | 39.8 |
| Operating profit excluding restructuring costs, SEK m | 54 | 57 | 66 | 46 | 27 | 51 |
| Operating margin excluding restructuring costs, \% | 4.7 | 5.0 | 6.0 | 4.2 | 2.8 | 4.7 |
| Operating profit, SEK m | 54 | 52 | 56 | 37 | 27 | 8 |
| Operating margin, \% | 4.7 | 4.6 | 5.1 | 3.4 | 2.8 | 0.7 |


| Quarterly data in GBP | $\mathbf{2 0 1 1}$ |  |  |  |  |  | $\mathbf{2 0 1 2}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | I | II | III | IV | I | II |  |
| Net sales, GBP $m$ | 110.0 | 111.2 | 106.2 | 103.0 | 91.7 | 98.8 |  |
| Gross profit excluding restructuring costs, GBP $m$ | 42.5 | 42.2 | 40.6 | 39.8 | 36.5 | 39.3 |  |
| Gross margin excluding restructuring costs, $\%$ | 38.6 | 37.9 | 38.2 | 38.6 | 39.8 | 39.8 |  |
| Operating profit excluding restructuring costs, GBP $m$ | 5.2 | 5.6 | 6.3 | 4.3 | 2.5 | 4.7 |  |
| Operating margin excluding restructuring costs, $\%$ | 4.7 | 5.0 | 5.9 | 4.2 | 2.7 | 4.7 |  |
| Operating profit, GBP $m$ | 5.2 | 5.1 | 5.3 | 3.5 | 2.5 | 0.7 |  |
| Operating margin, $\%$ | 4.7 | 4.6 | 5.0 | 3.4 | 2.7 | 0.7 |  |


| Store trend, Apr-Jun | - |
| :--- | ---: |
| Renovated or relocated | - |
| Newly opened, net | 210 |
| Number of kitchen stores (own) |  |

Percentage of consolidated net sales, second quarter



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## Nordic region

Net sales for the second quarter amounted to SEK I,48I million (I,432). Organic growth was 3 per cent (8). Restructuring costs of SEK 8 million (II) were charged to operating profit for the quarter. Operating profit excluding restructuring costs totalled SEK I79 million (I59) and the operating margin was I2.I per cent (II.I). Positive currency effects of about SEK 5 million (0) on operating profit excluding restructuring costs comprised a translation effect of SEK 0 million and a transaction effect of SEK 5 million.

## Kitchen market

The Nordic kitchen market weakened compared with the same period in the preceding year. The decline was attributable to a weaker trend in the consumer segment while the trend in the professional segment is deemed to have been positive during the period.

## Nobia

Increased sales were primarily attributable to the Norwegian and Finnish markets. Sales to the professional segment increased, supported by the financial programme for social housing in Denmark, while sales to the consumer segment fell. Positive effects have been
achieved by co-ordinated, brand-independent production in Sweden. In total, Nobia is deemed to have increased its market share in the Nordic region.

Positive currency effects of SEK 5 million (neg: 77) affected net sales for the quarter.

The gross margin was strengthened mainly due to price increases.
The improvement in earnings was primarily the result of higher sales volumes, price increases and cost savings.

Restructuring costs for the period pertained to the relocation of operation from the plant in Älmhult to the production units in Tidaholm and Ølgod, see page 7.

| Quarterly data in SEK | 2011 |  |  |  | 2012 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 | 11 | III | IV | 1 | 11 |
| Net sales, SEK m | 1,270 | 1,432 | 1,192 | 1,382 | 1,319 | 1,481 |
| Gross profit excluding restructuring costs, SEK m | 466 | 553 | 452 | 548 | 500 | 590 |
| Gross margin excluding restructuring costs, \% | 36.7 | 38.6 | 37.9 | 39.7 | 37.9 | 39.8 |
| Operating profit excluding restructuring costs, SEK m | 75 | 159 | 102 | 126 | 106 | 179 |
| Operating margin excluding restructuring costs, \% | 5.9 | 11.1 | 8.6 | 9.1 | 8.0 | 12.1 |
| Operating profit, SEK m | 69 | 148 | 86 | 96 | 106 | 171 |
| Operating margin, \% | 5.4 | 10.3 | 7.2 | 6.9 | 8.0 | 11.5 |

Store trend, Apr-Jun

| Renovated or relocated | - |
| :--- | ---: |
| Newly opened, net | -1 |
| Number of kitchen stores | 254 |
| Of which franchise | 181 |
| Of which own | 73 |

Share of consolidated net sales, second quarter



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## Continental Europe region

Net sales for the second quarter amounted to SEK 888 million (993). Organic growth was negative II per cent (pos: 3). Restructuring costs of SEK II million (5) were charged to operating profit for the quarter. Operating profit excluding restructuring costs amounted to 22 million (4I) and the operating margin was 2.5 per cent (4.1). Currency effects of approximately SEK 0 million ( 0 ) on operating profit excluding restructuring costs comprised a translation effect of SEK 0 million and a transaction effect of SEK 0 million.

## Kitchen market

Overall demand in the region's main markets is deemed to have weakened compared with the year-earlier period, as a result of the macro-economic uncertainty.

## Nobia

The decline in sales was primarily attributable to fewer project deliveries and store closures, as well as refurbishments and lower visitor traffic in Hygena.
An ongoing refurbishment programme is being carried out in Hygena. At year-end, a total of 78 stores in Hygena had been refurbished and I3 stores were closed in January. In April and May, 21 stores were refurbished and around 20 additional stores will be renovated during the second half of the year, after which a total of around 120 of the total 127 Hygena stores will have been refurbished. The refurbished stores
have gradually improved in relation to other stores and posted markedly better sales than non-refurbished stores during the period. Combined, these measures are expected to significantly improve conditions for Hygena.

Poggenpohl was affected negatively during the period by postponed deliveries to project customers in Asia.

Positive currency effects of SEK I million (75) impacted net sales for the quarter.

The gross margin weakened mainly due to lower volumes and negative mix effects.

The negative effect on earnings from lower volumes could only partly be offset by cost savings and price increases.

Restructuring costs for the period pertained to store refurbishments and the change of range in Hygena.

| Quarterly data in SEK | 2011 |  |  |  | 2012 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 | 11 | III | IV | 1 | 11 |
| Net sales, SEK m | 798 | 993 | 811 | 766 | 645 | 888 |
| Gross profit excluding restructuring costs, SEK m | 316 | 414 | 310 | 279 | 244 | 357 |
| Gross margin excluding restructuring costs, \% | 39.6 | 41.7 | 38.2 | 36.4 | 37.8 | 40.2 |
| Operating profit/loss excluding restructuring costs, SEK m | -34 | 41 | -18 | -59 | -76 | 22 |
| Operating margin excluding restructuring costs, \% | -4.3 | 4.1 | -2.2 | -7.7 | -11.8 | 2.5 |
| Operating profit/loss, SEK m | -22 | 36 | -98 | -188 | -79 | 11 |
| Operating margin, \% | -2.8 | 3.6 | -12.1 | -24.5 | -12.2 | 1.2 |

Store trend, Apr-Jun

| Renovated or relocated | 21 |
| :--- | ---: |
| Newly opened, net | -2 |
| Number of kitchen stores (own and franchise) | 163 |
| Of which franchise | 1 |
| Of which own | 162 |

Percentage of consolidated net sales, second quarter


| OR | P |  |
| ---: | ---: | ---: |
| $F$ | $T$ |  |

## Consolidated earnings, cash flow and financial position January-June 2012

Net sales for the first six months amounted to SEK 6,383 million $(6,766)$. Organic growth totalled negative 7 per cent (pos: 2). Operating profit excluding restructuring costs of net SEK 74 million (32) amounted to SEK 227 million (3|2), corresponding to an operating margin of 3.6 per cent (4.6). Profit after tax and including restructuring costs was SEK 70 million (167), corresponding to a profit per share of SEK 0.42 (1.00). Operating cash flow amounted to negative SEK 19 million (pos: I2).

The kitchen markets in Europe developed negatively during the first half-year.
Nobia's organic growth was negative 7 per cent, specified as follows: negative 14 per cent in the UK, positive 3 per cent in the Nordic region and negative 15 per cent in the Continental Europe region.

Currency effects made a positive contribution of SEK 114 million (neg: 558) on net sales.

Currency effects on operating profit excluding restructuring costs amounted to approximately SEK 10 million (30), comprising a translation effect of SEK 5 million (neg: 25) and a transaction effect of SEK 5 million (pos: 55).

Operating profit of SEK 227 million (312) was negatively impacted by lower volumes, which could only partly be offset by price increases and lower costs.
Group-wide items and eliminations reported an operating loss of SEK 82 million (loss: 40). This decline in earnings was due to the reallocation between central and local activities and certain nonrecurring items. Net financial items amounted to an expense of SEK 50 million (expense: 43). Net financial items include the net of return on pension assets and interest expense for pension liabilities corresponding to an
expense of SEK 19 million (expense: 15 ).
The net interest expense totalled SEK 32 million (expense: 30), with the increase attributable to a higher interest-rate level.

Operating cash flow was adversely affected by lower earnings generation, which were partly offset by the improvement in working capital.

The return on capital employed over the past twelve-month period amounted to 1.2 per cent (Jan-Dec 20II: 3.6) and the return on shareholders' equity was negative 0.8 per cent (Jan-Dec 201I: 2.0).

Nobia's investments in fixed assets amounted to SEK 171 million (I40), of which SEK II3 million (50) was related to store investments, primarily Hygena.

Goodwill at the end of the period amounted to SEK 2,675 million $(2,663)$, corresponding to 74 per cent (74) of the Group's shareholders' equity.

Net debt including pension provisions amounted to SEK I,646 million $(1,54 \mathrm{I})$. The debt/equity ratio was 46 per cent at the end of the period (43).

Net sales and profit/loss per region (operating segment)

|  | $\begin{gathered} \text { UK } \\ \text { Jan-Jun } \end{gathered}$ |  | NordicJan-Jun |  | Continental Europe Jan-Jun |  | Group-wide and eliminations Jan-Jun |  | $\begin{aligned} & \text { Group } \\ & \text { Jan-Jun } \end{aligned}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SEK m | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 | $\begin{aligned} & \text { ange, } \\ & \% \end{aligned}$ |
| Net sales from external customers | 2,279 | 2,054 | 2,702 | 2,800 | 1,785 | 1,529 | - | - | 6,766 | 6,383 | -6 |
| Net sales from other regions | - | 3 | - | 0 | 6 | 4 | -6 | -7 | - | - | - |
| Net sales | 2,279 | 2,057 | 2,702 | 2,800 | 1,791 | 1,533 | -6 | -7 | 6,766 | 6,383 | -6 |
| Gross profit excluding restructuring costs | 872 | 818 | 1,019 | 1,090 | 730 | 601 | 43 | 20 | 2,664 | 2,529 | -5 |
| Gross margin excluding restructuring costs, \% | 38.3 | 39.8 | 37.7 | 38.9 | 40.8 | 39.2 | - | - | 39.4 | 39.6 | - |
| Operating profit excluding restructuring costs | 111 | 78 | 234 | 285 | 7 | -54 | -40 | -82 | 312 | 227 | -27 |
| Operating margin excluding restructuring costs, \% | 4.9 | 3.8 | 8.7 | 10.2 | 0.4 | -3.5 | - | - | 4.6 | 3.6 | - |
| Operating profit (EBIT) | 106 | 35 | 217 | 277 | 14 | -68 | -57 | -91 | 280 | 153 | -45 |
| Operating margin, \% | 4.7 | 1.7 | 8.0 | 9.9 | 0.8 | -4.4 | - | - | 4.1 | 2.4 | - |
| Financial items | - | - | - | - | - | - | - | - | -43 | -50 | -16 |
| Profit after financial items | - | - | - | - | - | - | - | - | 237 | 103 | -57 |



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## Restructuring measures in progress

Restructuring costs pertain to certain nonrecurring costs, see page 10. Restructuring costs for the period January-June amounted to SEK 74 million (32) and primarily related to costs for the introduction of the Group-wide range in Magnet's stores in the UK, but also in connection with store refurbishments in Continental Europe and relocation of production in the Nordic region.
Approved and implemented restructuring measures of SEK II2 million (I19) were charged to cash flow, of which SEK 91 million (76) derived from the preceding year's restructuring measures.

Relocation of production from Älmhult
Nobia has decided to relocate the surface treatment and manufacturing of kitchen doors from Älmhult to the production plants in Tidaholm and Ølgod. This measure is in line with Nobia's strategy to better capitalise on the economies of scale of being a large Group. The relocation is estimated to generate annual savings of SEK 8 million and will be finalised at the end of 2013 .

## Agreement in Poggenpohl

Nobia entered into an agreement in principle with the works council at Poggenpohl, which involves the possibility of voluntary staff reductions and an obligation for the company not to relocate operations from the plant in Herford until the end of 2013 . Various measures are estimated to generate annual savings of approximately SEK 40 million and expected to lead to restructuring costs in a corresponding amount during the second quarter of 2012 .

Sale of production property
In the first quarter, Nobia sold a production property in Germany. The sale generated a total net capital loss of SEK 4 million that was recognised in the first quarter of 2012 . The purchase consideration amounting to approximately SEK 25 million was received during the second quarter.

Divested operations and fixed assets held for sale
In the period 2008-2011, Nobia acquired a number of stores from franchisees with the intention of selling these on. At the end of 201I, Nobia had two stores in Denmark and four in Sweden, a total of six stores, which are recognised in the Nordic region as discontinued operations and a divestment group held for sale in accordance with IFRS
5. No change took place in the first six months of 2012.

Loss after tax for these stores amounted to SEK 8 million (loss: 4) for the period January-June 2012.

Nobia intends to divest one production property in both Denmark and Sweden in 2012. These properties are recognised in accordance with IFRS 5 under assets held for sale in the Nordic region.

Corporate acquisitions and divestments
No corporate acquisitions or divestments were made during the first six months of 2012.

## Personnel

The number of employees at the end of the period amounted to $7,486(7,951)$. The decrease was primarily due to savings measures in all regions.

## Related-party transactions

The Parent Company invoiced Group-wide services to subsidiaries in an amount of SEK 28 million (28) during the period.

The Parent Company reported no earnings from participations in Group companies (I2).

## Significant risks for the Group and Parent Company

Nobia is exposed to strategic, operating and financial risks, which are described on pages 30-31 of the 20II Annual Report. Demand in the Nordic professional market was weakly positive during the first six months. Demand in other markets continued to be weak. This means that combined production and deliveries are still at a low level. Nobia continues to capitalise on synergies and economies of scale by harmonising product range, co-ordinating production and enhancing purchasing efficiency. Nobia's balance sheet contains goodwill of SEK 2,675 million. The value of this asset item is tested if there are any indications of a decline in value and at least annually.

## Accounting policies

This interim report has been prepared in accordance with IFRS, with the application of IAS 34 Interim Financial Reporting. For the Parent Company, accounting policies are applied in accordance with Chapter 9, Interim Reports, of the Swedish Annual Accounts Act. In this interim report, Nobia has applied the same accounting policies as were applied in the 20II Annual Report.

New or revised IFRS and interpretive statements from the IFRS Interpretations Committee (IFRS IC) will come into effect in forthcoming fiscal years and were not applied in advance to the preparation of these financial statements.

## For further information

Please contact any of the following on: +46(0)84401600 or +46 (0)705 95 51 00:

- Morten Falkenberg, President and CEO
- Mikael Norman, CFO
- Lena Schattauer, Head of Investor Relations


## Presentation

The interim report will be presented on Friday, 20 July 2012 at 3:00 p.m. CET in a webcast teleconference that can be followed on Nobia's website. To participate in the teleconference, call one of the following numbers:

- From Sweden: +46 (0)8 50559853
- From the UK: +44 (0)203 0432436
- From the US: +I 8664584087

Financial calendar
26 October 2012 Interim report Jan-Sep 2012
12 February 2013

Interim report Jan-Dec 2012

Currency effect (EBIT)*

|  | Translation effect |  | Transaction effect |  | Total effect |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Q2 | Jan-Jun | Q2 | Jan-Jun | Q2 | Jan-Jun |
| SEK m | 5 | 5 | 0 | -5 | 5 | 0 |
| UK region | 0 | 0 | 5 | 10 | 5 | 10 |
| Nordic region | 0 | 0 | 0 | 0 | 0 | 0 |
| Continental Europe region | $\mathbf{5}$ | $\mathbf{5}$ | $\mathbf{5}$ | $\mathbf{5}$ | $\mathbf{1 0}$ | $\mathbf{1 0}$ |
| Group |  |  |  |  |  |  |



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The Board of Directors and CEO assure that the six-month report provides a fair view of the Parent Company's and the Group's operations, financial position and profits, and describes the material risks and uncertainties facing the Parent Company and the companies included in the Group.

Stockholm, 20 July 2012

Johan Molin
Chairman

Nora Förisdal Larssen

Fredrik Palmstierna
Rolf Eriksen

Morten Falkenberg
President and CEO

Per Bergström
Employee representative

Olof Harrius
Employee representative

This interim report is unaudited.
Nobia AB, Corporate Registration Number 556528-2752

The information in this interim report is such that Nobia $A B$ (publ) is obliged to publish in accordance with the Swedish Securities Market Act. The information was released to the media for publication on 20 July at 1:00 p.m. CET.

Box $70376 \cdot 10724$ Stockholm, Sweden • Street address: Klarabergsviadukten 70 A5 •Tel 08-440 $1600 \cdot$ Fax 08-503 82649 • www.nobia.se Corporate Registration Number: 556528-2752 • The registered office of the Board of Directors is in Stockholm, Sweden


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## Condensed consolidated income statement

| SEK m | Apr-Jun |  | Jan-Jun |  | $\begin{array}{r} \text { Jan-Dec } \\ 2011 \end{array}$ | $\begin{array}{r} \text { Jul-Jun } \\ \hline 2011 / 12 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 | 2012 | 2011 | 2012 |  |  |
| Net sales | 3,559 | 3,449 | 6,766 | 6,383 | 13,114 | 12,731 |
| Cost of goods sold | -2,144 | -2,100 | -4,112 | -3,891 | -8,066 | -7,845 |
| Gross profit | 1,415 | 1,349 | 2,654 | 2,492 | 5,048 | 4,886 |
| Selling and administration expenses | -1,196 | -1,203 | -2,369 | -2,336 | -4,85। | -4,818 |
| Other expenses | -2 | -3 | -5 | -3 | -13 | -11 |
| Operating profit | 217 | 143 | 280 | 153 | 184 | 57 |
| Net financial items | -22 | -27 | -43 | -50 | -83 | -90 |
| Profit/loss after financial items | 195 | 116 | 237 | 103 | 101 | -33 |
| Tax | -54 | -30 | -66 | -25 | -16 | 25 |
| Profit/loss after tax from continuing operations | 141 | 86 | 171 | 78 | 85 | -8 |
| Loss from divested operations, net after tax | -4 | -4 | -4 | -8 | -16 | -20 |
| Profit/loss after tax | 137 | 82 | 167 | 70 | 69 | -28 |
| Total depreciation | 92 | 119 | 192 | 219 | 390 | 417 |
| Total impairment | 2 | 19 | 8 | 19 | 58 | 52 |
| Gross margin, \% | 39.8 | 39.1 | 39.2 | 39.0 | 38.5 | 38.4 |
| Operating margin, \% | 6.1 | 4.1 | 4.1 | 2.4 | 1.4 | 0.4 |
| Return on capital employed, \% | - | - | - | - | 3.6 | 1.2 |
| Return on shareholders' equity, \% | - | - | - | - | 2.0 | -0.8 |
| Earnings per share before dilution, SEK1) | 0.82 | 0.49 | 1.00 | 0.42 | 0.42 | -0.17 |
| Earnings per share after dilution, SEKI) | 0.82 | 0.49 | 1.00 | 0.42 | 0.42 | -0.17 |
| Number of shares at period end before dilution, $000 \mathrm{~s}^{2}$ ) | 167,131 | 167,131 | 167,131 | 167,131 | 167,131 | 167,131 |
| Average number of shares after dilution, $000 \mathrm{~s}^{2}{ }^{2}$ | 167,131 | 167,131 | 167,131 | 167,131 | 167,131 | 167,131 |
| Number of shares after dilution at period end, 000s ${ }^{2}$ ) | 167,186 | 167,202 | 167,389 | 167,202 | 167,131 | 167,202 |
| Average number of shares after dilution, 000s ${ }^{2}$ ) | 167,186 | 167,167 | 167,389 | 167,149 | 167,131 | 167,140 |

1) Earnings/loss per share attributable to Parent Company shareholders
2) Excluding treasury shares

## Consolidated statement of comprehensive income

|  | Apr-jun |  | Jan-Jun |  | $\begin{array}{r} \text { Jan-Dec } \\ 2011 \end{array}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SEK m | 2011 | 2012 | 2011 | 2012 |  |  |
| Profit/loss after tax | 137 | 82 | 167 | 70 | 69 | -28 |
| Other comprehensive income |  |  |  |  |  |  |
| Exchange-rate differences attributable to translation of foreign operations | 49 | 31 | -27 | -5 | 11 | 33 |
| Cash flow hedges before tax | -2 | 1 | 6 | 3 | -9 | -12 |
| Tax attributable to change in hedging reserve for the period | 0 | -I | -2 | -I | 2 | 3 |
| Other comprehensive income/loss | 47 | 31 | -23 | -3 | 4 | 24 |
| Total comprehensive income/loss | 184 | 113 | 144 | 67 | 73 | -4 |
| Total profit attributable to: |  |  |  |  |  |  |
| Parent Company shareholders | 137 | 82 | 167 | 70 | 70 | -27 |
| Non-controlling interests | 0 | 0 | 0 | 0 | -1 | -1 |
| Total profit/loss | 137 | 82 | 167 | 70 | 69 | -28 |
| Total comprehensive income attributable to: |  |  |  |  |  |  |
| Parent Company shareholders | 184 | 113 | 144 | 67 | 74 | -3 |
| Non-controlling interests | 0 | 0 | 0 | 0 | -1 | -1 |
| Total comprehensive income/loss | 184 | 113 | 144 | 67 | 73 | -4 |

## Specification of restructuring costs

| Restructuring costs per function SEK m | Apr-Jun |  | Jan-Jun |  | Jan-Dec2011 | Jul-Jun |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 | 2012 | 2011 | 2012 |  | 2011/12 |
| Cost of goods sold | -9 | -35 | -10 | -37 | -74 | -101 |
| Selling and administrative expenses | -14 | -27 | -21 | -33 | -235 | -247 |
| Other expenses | -1 | - | -1 | -4 | -25 | -28 |
| Total restructuring costs | -24 | -62 | -32 | -74 | -334 | -376 |
| Restructuring costs per region | Apr-Jun |  | Jan-Jun |  | Jan-Dec | Jul-Jun |
| SEK m | 2011 | 2012 | 2011 | 2012 | 2011 | 2011/12 |
| UK | -5 | -43 | -5 | -43 ${ }^{1)}$ | $-24^{3)}$ | -62 |
| Nordic | -11 | -8 | -17 | $-8^{\text {2) }}$ | -63 | -54 |
| Continental Europe | -5 | -11 | 7 | -14 | -202 ${ }^{4}$ | -223 |
| Group-wide and eliminations | -3 | 0 | -17 | -9 | -45 | -37 |
| Group | -24 | -62 | -32 | -74 | -334 | -376 |

[^0]2) Impairment amounted to SEK 2 million and pertained to machinery.
3) Impairment amounted to SEK 3 million and pertained to equipment.
4) Impairment amounted to SEK 29 million and pertained to store fittings and kitchen displays in Hygena.
5) Impairment amounted to SEK 17 million and pertained to property in Germany.

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Condensed consolidated balance sheet

|  | 30 Jun |  | 31 Dec |
| :--- | ---: | ---: | ---: |
| SEK m | 2011 | 2012 | 2011 |
| ASSETS |  |  |  |
| Goodwill | 2,663 | 2,675 | 2,681 |
| Other intangible fixed assets | 271 | 224 | 249 |
| Tangible fixed assets | 2,080 | 2,019 | 2,111 |
| Long-term receivables | 60 | 56 | 59 |
| Deferred tax assets | 424 | 494 | 456 |
| Total fixed assets | $\mathbf{5 , 4 9 8}$ | $\mathbf{5 , 4 6 8}$ | $\mathbf{5 , 5 5 6}$ |
|  |  |  |  |
| Inventories | 971 | 1,004 | 1,005 |
|  |  |  |  |
| Accounts receivable | 1,437 | 1,416 | 1,210 |
| Other receivables | 347 | 417 | 422 |
| Total current receivables | 1,784 | 1,833 | 1,632 |
| Cash and cash equivalents |  |  |  |
| Assets held for sale | 205 | 141 | 152 |
| Total current assets | 85 | $\mathbf{7 4}$ | $\mathbf{7 1}$ |
| Total assets | $\mathbf{3 , 0 4 5}$ | $\mathbf{3 , 0 5 2}$ | $\mathbf{2 , 8 6 0}$ |

SHAREHOLDERS' EQUITY AND LIABILITIES

| Share capital | 58 | 58 | 58 |
| :--- | ---: | ---: | ---: |
| Other capital contributions | $\mathrm{I}, 455$ | $\mathrm{I}, 463$ | $\mathbf{1}, 459$ |
| Reserves | -405 | -381 | -378 |
| Profit brought forward | 2,479 | 2,452 | 2,382 |
| Total shareholders' equity attributable to Parent Company shareholders | 3,587 | 3,592 | 3,521 |


| Non-controlling interests | 5 | 4 | 4 |
| :--- | ---: | ---: | ---: |
| Total shareholders' equity | $\mathbf{3 , 5 9 2}$ | $\mathbf{3 , 5 9 6}$ | $\mathbf{3 , 5 2 5}$ |


| Provisions for pensions | 557 | 561 | 565 |
| :--- | ---: | ---: | ---: |
| Other provisions | 307 | 330 | 404 |
| Deferred tax liabilities | $\mathbf{2 I I}$ | 200 | 207 |
| Other long-term liabilities, interest-bearing | $\mathbf{I , 0 3 6}$ | $\mathbf{I , I I 9}$ | $\mathbf{1 , 1 0 6}$ |
| Total long-term liabilities | $\mathbf{2 , 1 I I}$ | $\mathbf{2 , 2 1 0}$ | $\mathbf{2 , 2 8 2}$ |


| Current liabilities, interest-bearing | 159 | 112 | 73 |
| :--- | ---: | ---: | ---: |
| Current liabilities, non-interest-bearing | 2,675 | 2,599 | 2,534 |
| Liabilities attributable to assets held for sale | 6 | 3 | $\mathbf{2}$ |
| Total current liabilities | $\mathbf{2 , 8 4 0}$ | $\mathbf{2 , 7 1 4}$ | $\mathbf{2 , 6 0 9}$ |
| Total shareholders' equity and liabilities | $\mathbf{8 , 5 4 3}$ | $\mathbf{8 , 5 2 0}$ | $\mathbf{8 , 4 1 6}$ |

BALANCE-SHEET RELATED KEY RATIOS

| Equity/assets ratio, \% | 42 | 42 | 42 |
| :--- | ---: | ---: | ---: |
| Debt/equity ratio, \% | 43 | 46 | 45 |
| Net debt, SEK m | $1,54 \mathrm{I}$ | $\mathrm{I}, 646$ | 1,586 |
| Capital employed, closing balance, SEK m | 5,345 | 5,388 | 5,269 |



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Statement of changes in consolidated shareholders' equity

| SEK m | Attributable to Parent Company shareholders |  |  |  |  |  | Noncontrolling interests | Total shareholders equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Share capital | Other capital contributions | Exchange-rate differences attributable to translation of foreign operations | Cashflow hedges after tax | Profit brought forward | Total |  |  |
| Opening balance, I January 2011 | 58 | 1,453 | -381 | -I | 2,312 | 3,441 | 5 | 3,446 |
| Profit for the period | - | - | - | - | 167 | 167 | 0 | 167 |
| Other comprehensive income/loss for the period | - | - | -27 | 4 | - | -23 | 0 | -23 |
| Total comprehensive income/loss for the period | - | - | -27 | 4 | 167 | 144 | 0 | 144 |
| Dividend | - | - | - | - | - | - | - | - |
| Allocation of employee share option scheme | - | 2 | - | - | - | 2 | - | 2 |
| Closing balance, 30 June 2011 | 58 | 1,455 | -408 | 3 | 2,479 | 3,587 | 5 | 3,592 |
| Opening balance, 1 January 2012 | 58 | 1,459 | -370 | -8 | 2,382 | 3,521 | 4 | 3,525 |
| Profit for the period | - | - | - | - | 70 | 70 | 0 | 70 |
| Other comprehensive income/loss for the period | - | - | -5 | 2 | - | -3 | 0 | -3 |
| Total comprehensive income for the period | - | - | -5 | 2 | 70 | 67 | 0 | 67 |
| Dividend | - | - | - | - | - | - | - | - |
| Allocation of employee share option scheme | - | 4 | - | - | - | 4 | - | 4 |
| Closing balance, $\mathbf{3 0}$ June 2012 | 58 | 1,463 | -375 | -6 | 2,452 | 3,592 | 4 | 3,596 |



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## Condensed consolidated cash-flow statement

|  | Apr-jun |  | Jan-Jun |  | Jan-Dec | Jul-Jun |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SEK m | 2011 | 2012 | 2011 | 2012 | 2011 | 2011/12 |
| Operating activities |  |  |  |  |  |  |
| Operating profit | 217 | 143 | 280 | 153 | 184 | 57 |
| Depreciation/Impairment | 94 | 119 | $200{ }^{1)}$ | $219{ }^{\text {2) }}$ | $448{ }^{\text {3) }}$ | 467 |
| Adjustments for non-cash items | 6 | 12 | -11 | 18 | 179 | 208 |
| Tax paid | -17 | -25 | -53 | -63 | -82 | -92 |
| Change in working capital | -129 | 13 | -273 | -217 | -316 | -260 |
| Cash flow from operating activities | 171 | 262 | 143 | 110 | 413 | 380 |


| Investing activities |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Investments in fixed assets | -72 | -91 | -140 | -171 | -471 | -502 |
| Other items in investing activities | -3 | 27 | 9 | 42 | 67 | 100 |
| Interest received | 3 | 3 | 4 | 5 | 8 | 9 |
| Change in interest-bearing assets | 0 | 0 | 4 | 0 | 5 | 1 |
| Cash flow from investing activities | -72 | -61 | -123 | -124 | -391 | -392 |
| Operating cash flow before acquisition/divestment of companies, interest, increase/decrease of interest-bearing assets | 96 | 198 | 12 | -19 | 9 | -22 |
| Operating cash flow before acquisition/divestment of companies, interest, increase/decrease of interest-bearing assets | 99 | 201 | 20 | -14 | 22 | -12 |
| Financing activities |  |  |  |  |  |  |
| Interest paid | -19 | -20 | -34 | -37 | -66 | -69 |
| Change in interest-bearing liabilities | -73 | -249 | -135 ${ }^{4)}$ | $41^{5)}$ | $-159{ }^{6}$ | 17 |
| Dividend | - | - | - | - | 0 | 0 |
| Cash flow from financing activities | -92 | -269 | -169 | 4 | -225 | -52 |
| Cash flow for the period excluding exchange-rate differences in cash and cash equivalents | 7 | -68 | -149 | -10 | -203 | -64 |
| Cash and cash equivalents at beginning of the period | 193 | 209 | 356 | 152 | 356 | 205 |
| Cash flow for the period | 7 | -68 | -149 | -10 | -203 | -64 |
| Exchange-rate differences in cash and cash equivalents | 5 | 0 | -2 | -1 | -1 | 0 |
| Cash and cash equivalents at period-end | 205 | 141 | 205 | 141 | 152 | 141 |

1) Impairment amounted to SEK 8 million, of which SEK 4 million pertained to buildings, SEK 2 million to machinery and SEK 2 million to kitchen displays.
2) Impairment amounted to SEK 19 million, of which SEK 2 million pertained to machinery and SEK 17 million to kitchen displays.
3) Impairment amounted to SEK 58 million, of which SEK 17 million pertained to property, SEK 21 million to machinery and technical equipment, SEK 12 million to kitchen displays, SEK 4 million to buildings and SEK 4 million to equipment.
4) Loan repayments totalling SEK 220 million.
5) Loans raised totalling SEK 20 million.
6) Loan repayments totalling SEK 130 million.

| Analysis of net debt | Apr-Jun |  | Jan-Jun |  | Jan-Dec | Jul-jun |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SEK m | 2011 | 2012 | 2011 | 2012 | 2011 | 2011/12 |
| Opening balance | 1,599 | 1,814 | 1,510 | 1,586 | 1,510 | 1,541 |
| Translation differences | 15 | 2 | 1 | -11 | -5 | -17 |
| Operating cash flow | -96 | -198 | -12 | 19 | -9 | 22 |
| Interest paid, net | 16 | 17 | 30 | 32 | 58 | 60 |
| Change in pension liabilities | 7 | 11 | 12 | 20 | 32 | 40 |
| Dividend | - | - | - | - | 0 | 0 |
| Closing balance | 1,541 | 1,646 | 1,541 | 1,646 | 1,586 | 1,646 |



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## Parent Company

| Condensed Parent Company income statement | Apr-Jun |  | Jan-Jun |  | Jan-Dec | Jul-Jun |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SEK m | 2011 | 2012 | 2011 | 2012 | 2011 | 2011/12 |
| Net sales | 30 | 11 | 51 | 29 | 80 | 58 |
| Administrative expenses | -37 | -43 | -79 | -79 | -145 | -145 |
| Operating loss | -7 | -32 | -28 | -50 | -65 | -87 |
| Profit from shares in Group companies | 12 | - | 12 | - | 193 | 181 |
| Other financial income and expenses | -32 | -9 | -42 | -19 | -70 | -47 |
| Profit/loss after financial items | -27 | -41 | -58 | -69 | 58 | 47 |
| Tax on profitloss for the period | 0 | 0 | 0 | 0 | -1 | -1 |
| Profit/loss for the period | -27 | -41 | -58 | -69 | 57 | 46 |


| Parent Company balance sheet | 30 Jun |  | 31 Dec |
| :---: | :---: | :---: | :---: |
| SEK m | 2011 | 2012 | 2011 |
| ASSETS |  |  |  |
| Fixed assets |  |  |  |
| Shares and participations in Group companies | 1,247 | 1,252 | 1,250 |
| Total fixed assets | 1,247 | I,252 | 1,250 |
| Current assets |  |  |  |
| Current receivables |  |  |  |
| Accounts receivable | 16 | 2 | 25 |
| Receivables from Group companies | 3,833 | 3,747 | 3,832 |
| Other receivables | 4 | 5 | 2 |
| Prepaid expenses and accrued income | 10 | 35 | 10 |
| Cash and cash equivalents | 24 | 17 | 33 |
| Total current assets | 3,887 | 3,806 | 3,902 |
| Total assets | 5,134 | 5,058 | 5,152 |

SHAREHOLDERS' EQUITY, PROVISIONS AND LIABILITIES

## Shareholders' equity

Restricted shareholders' equity

| Share capital | 58 | 58 | 58 |
| :---: | :---: | :---: | :---: |
| Statutory reserve | 1,671 | 1,671 | 1,671 |
|  | 1,729 | 1,729 | 1,729 |
| Non-restricted shareholders' equity |  |  |  |
| Share premium reserve | 52 | 52 | 52 |
| Buy-back of shares | -468 | -468 | -468 |
| Profit brought forward | 2,183 | 2,247 | 2,188 |
| Profit/loss for the period | -58 | -69 | 57 |
|  | 1,709 | 1,762 | 1,829 |
| Total shareholders' equity | 3,438 | 3,491 | 3,558 |
|  |  |  |  |
| Provisions for pensions | 8 | 9 | 8 |
| Long-term liabilities |  |  |  |
| Liabilities to credit institutes | 800 | 800 | 800 |
| Current liabilities |  |  |  |
| Liabilities to credit institutes | 150 | 110 | 71 |
| Accounts payable | 9 | 14 | 9 |
| Liabilities to Group companies | 696 | 607 | 644 |
| Other liabilities | 2 | 4 | 3 |
| Accrued expenses and deferred income | 31 | 23 | 59 |
| Total current liabilities | 888 | 758 | 786 |
|  |  |  |  |
| Total shareholders' equity, provisions and liabilities | 5,134 | 5,058 | 5,152 |
| Pledged assets | - | - | - |
| Contingent liabilities | 465 | 477 | 535 |



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Comparative data per region

| Net sales | Apr-Jun |  | Jan-Jun |  | Jan-Dec | Jul-Jun |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SEK m | 2011 | 2012 | 2011 | 2012 | 2011 | 2011/12 |
| UK | 1,137 | 1,084 | 2,279 | 2,057 | 4,481 | 4,259 |
| Nordic | 1,432 | 1,481 | 2,702 | 2,800 | 5,276 | 5,374 |
| Continental Europe | 993 | 888 | 1,791 | 1,533 | 3,368 | 3,110 |
| Group-wide and eliminations | -3 | -4 | -6 | -7 | -11 | -12 |
| Group | 3,559 | 3,449 | 6,766 | 6,383 | 13,114 | 12,73 I |
| Gross profit excluding restructuring costs | Apr-J |  | Jan-J |  | Jan-Dec | Jul-Jun |
| SEK m | 2011 | 2012 | 2011 | 2012 | 2011 | 2011/12 |
| UK | 430 | 431 | 872 | 818 | 1,719 | 1,665 |
| Nordic | 553 | 590 | 1,019 | 1,090 | 2,019 | 2,090 |
| Continental Europe | 414 | 357 | 730 | 601 | 1,319 | 1,190 |
| Group-wide and eliminations | 27 | 6 | 43 | 20 | 65 | 42 |
| Group | I,424 | 1,384 | 2,664 | 2,529 | 5,122 | 4,987 |
| Gross margin excluding restructuring costs | Apr-J |  | Jan-J |  | Jan-Dec | Jul-Jun |
| \% | 2011 | 2012 | 2011 | 2012 | 2011 | 2011/12 |
| UK | 37.8 | 39.8 | 38.3 | 39.8 | 38.4 | 39.1 |
| Nordic | 38.6 | 39.8 | 37.7 | 38.9 | 38.3 | 38.9 |
| Continental Europe | 41.7 | 40.2 | 40.8 | 39.2 | 39.2 | 38.3 |
| Group | 40.0 | 40.1 | 39.4 | 39.6 | 39.1 | 39.2 |
| Operating profit excluding restructuring costs | Apr-J |  | Jan-J |  | Jan-Dec | Jul-Jun |
| SEK m | 2011 | 2012 | 2011 | 2012 | 2011 | 2011/12 |
| UK | 57 | 51 | 111 | 78 | 223 | 190 |
| Nordic | 159 | 179 | 234 | 285 | 462 | 513 |
| Continental Europe | 41 | 22 | 7 | -54 | -70 | -131 |
| Group-wide and eliminations | -16 | -47 | -40 | -82 | -97 | -139 |
| Group | 241 | 205 | 312 | 227 | 518 | 433 |
| Operating margin excluding restructuring costs | Apr-J |  | Jan-J |  | Jan-Dec | Jul-Jun |
| \% | 2011 | 2012 | 2011 | 2012 | 2011 | 2011/12 |
| UK | 5.0 | 4.7 | 4.9 | 3.8 | 5.0 | 4.5 |
| Nordic | 11.1 | 12.1 | 8.7 | 10.2 | 8.8 | 9.5 |
| Continental Europe | 4.1 | 2.5 | 0.4 | -3.5 | -2.1 | -4.2 |
| Group | 6.8 | 5.9 | 4.6 | 3.6 | 3.9 | 3.4 |
| Operating profit | Apr-J |  | Jan-J |  | Jan-Dec | Jul-Jun |
| SEK m | 2011 | 2012 | 2011 | 2012 | 2011 | 2011/12 |
| UK | 52 | 8 | 106 | 35 | 199 | 128 |
| Nordic | 148 | 171 | 217 | 277 | 399 | 459 |
| Continental Europe | 36 | 11 | 14 | -68 | -272 | -354 |
| Group-wide and eliminations | -19 | -47 | -57 | -91 | -142 | -176 |
| Group | 217 | 143 | 280 | 153 | 184 | 57 |
| Operating margin | Apr-J |  | Jan-J |  | Jan-Dec | Jul-Jun |
| \% | 2011 | 2012 | 2011 | 2012 | 2011 | 2011/12 |
| UK | 4.6 | 0.7 | 4.7 | 1.7 | 4.4 | 3.0 |
| Nordic | 10.3 | 11.5 | 8.0 | 9.9 | 7.6 | 8.5 |
| Continental Europe | 3.6 | 1.2 | 0.8 | -4.4 | -8.1 | -11.4 |
| Group | 6.1 | 4.1 | 4.1 | 2.4 | 1.4 | 0.4 |



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## Quarterly data per region

| Net sales | 2011 |  |  | 2012 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SEK m | 1 | 11 | III | IV | 1 | 11 |
| UK | 1,142 | 1,137 | 1,108 | 1,094 | 973 | 1,084 |
| Nordic | 1,270 | 1,432 | 1,192 | 1,382 | 1,319 | 1,481 |
| Continental Europe | 798 | 993 | 811 | 766 | 645 | 888 |
| Group-wide and eliminations | -3 | -3 | -2 | -3 | -3 | -4 |
| Group | 3,207 | 3,559 | 3,109 | 3,239 | 2,934 | 3,449 |
| Gross profit excluding restructuring costs | 2011 |  |  | 2012 |  |  |
| SEK m | 1 | 11 | III | IV | 1 | 11 |
| UK | 442 | 430 | 424 | 423 | 387 | 431 |
| Nordic | 466 | 553 | 452 | 548 | 500 | 590 |
| Continental Europe | 316 | 414 | 310 | 279 | 244 | 357 |
| Group-wide and eliminations | 16 | 27 | 10 | 12 | 14 | 6 |
| Group | 1,240 | I,424 | 1,196 | 1,262 | I,145 | 1,384 |
| Gross margin excluding restructuring costs | 2011 |  |  | 2012 |  |  |
| \% | 1 | 11 | III | IV | 1 | 11 |
| UK | 38.7 | 37.8 | 38.3 | 38.7 | 39.8 | 39.8 |
| Nordic | 36.7 | 38.6 | 37.9 | 39.7 | 37.9 | 39.8 |
| Continental Europe | 39.6 | 41.7 | 38.2 | 36.4 | 37.8 | 40.1 |
| Group | 38.7 | 40.0 | 38.5 | 39.0 | 39.0 | 40.1 |

Operating profit excluding restructuring costs 2011 2012

| SEK $m$ | I | II | III | IV | I | II |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| UK | 54 | 57 | 66 | 46 | 27 | 51 |
| Nordic | 75 | 159 | 102 | 126 | 106 | 179 |
| Continental Europe | -34 | 41 | -18 | -59 | -76 | 22 |
| Group-wide and eliminations | -24 | -16 | -24 | -33 | -35 | $-\mathbf{4 7}$ |
| Group | $\mathbf{7 1}$ | $\mathbf{2 4 1}$ | $\mathbf{1 2 6}$ | $\mathbf{8 0}$ | $\mathbf{2 2}$ | $\mathbf{2 0 5}$ |

Operating margin excluding restructuring costs $\qquad$ 2012

| \% | I | II | III | IV | I | II |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| UK | 4.7 | 5.0 | 6.0 | 4.2 | 2.8 | 4.7 |
| Nordic | 5.9 | 11.1 | 8.6 | 9.1 | 8.0 | 12.1 |
| Continental Europe | -4.3 | 4.1 | -2.2 | -7.7 | -11.8 | 2.5 |
| Group | $\mathbf{2 . 2}$ | $\mathbf{6 . 8}$ | $\mathbf{4 . 1}$ | $\mathbf{2 . 5}$ | $\mathbf{0 . 7}$ | $\mathbf{5 . 9}$ |

Operating profit
2011
2012

| SEK m | I | II | III | IV | I | II |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| UK | 54 | 52 | 56 | 37 | 27 | 8 |
| Nordic | 69 | 148 | 86 | 96 | 106 | 171 |
| Continental Europe | -22 | 36 | -98 | -188 | -79 | II |
| Group-wide and eliminations | -38 | -19 | -31 | -54 | -44 | -47 |
| Group | 63 | $\mathbf{2 1 7}$ | $\mathbf{1 3}$ | -109 | $\mathbf{1 0}$ | $\mathbf{1 4 3}$ |


| Operating margin | 2011 |  |  |  |  | 2012 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| \% | I | II | III | IV | I | II |
| UK | 4.7 | 4.6 | 5.1 | 3.4 | 2.8 | 0.7 |
| Nordic | 5.4 | 10.3 | 7.2 | 6.9 | 8.0 | 11.5 |
| Continental Europe | -2.8 | 3.6 | -12.1 | -24.5 | -12.2 | I.2 |
| Group | $\mathbf{2 . 0}$ | $\mathbf{6 . 1}$ | $\mathbf{0 . 4}$ | $\mathbf{- 3 . 4}$ | $\mathbf{0 . 3}$ | $\mathbf{4 . 1}$ |



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## Definitions

## Return on shareholders' equity

Profit for the period as a percentage of average shareholders' equity. The calculation of average shareholders' equity has been adjusted for increases and decreases in capital.

## Return on capital employed

Profit after financial revenue as a percentage of average capital employed.
The calculation of average capital employed has been adjusted for acquisitions and divestments.

## Gross margin

Gross profit as a percentage of net sales.

## EBITDA

Profit before depreciation and impairment.

## Net debt

Interest-bearing liabilities less interest-bearing assets. Interest-bearing liabilities include pension liabilities.

## Operating cash flow

Cash flow from operating activities including cash flow from investing activities, excluding cash flow from acquisitions/divestments of subsidiaries, interest received, increase/decrease of interest-bearing assets.

## Region

Region corresponds to operating segment according to IFRS 8.
Earnings per share
Profit after tax for the period divided by a weighted average number of outstanding shares during the period.

## Operating margin

Operating profit as a percentage of net sales.
Debt/equity ratio
Net debt as a percentage of shareholders' equity, including non-controlling interests.

Equity/assets ratio
Shareholders' equity, including non-controlling interests, as a percentage of total assets.

Capital employed
Total assets less non-interest-bearing provisions and liabilities.

## Currency effects

Translation effects refer to the currency effects arising when foreign results and balance sheets are translated to SEK.

Transaction effects refer to the currency effects arising when purchases or sales are made in currency other than the currency of the producing country (functional currency).


[^0]:    I) Impairment amounted to SEK 17 million and pertained to kitchen displays.

