

Interim report Q3, 2012 26 October 2012



Q3: Improved margins

- Net sales SEK 2,863 m (3,109)
- Organic growth -5% (0)
- EBIT SEK 142 m (126)
- Weaker demand in all regions
- UK sales affected by core supplier leaving the market
- Solid margins in the Nordics
- Organic growth of 6% in CE Region
- Activities to enhance efficiency are taking effect





Drivers that will help us reach our financial target



Bringing our strategic themes to life

Commercial excellence

Growth

Efficiency

Brand differentiation

through innovation

Radically reduced break-even costs

Optimised asset use

- Visible differentiation in our range, service proposition and store experience
- Innovation across all key touch-points
- Best-in-class sales metrics and tracking systems to measure performance in lead generation, conversion and customer satisfaction
- Consistent and high-quality execution across all critical customer touch-points
- Reduced product cost through coordination and complexity reduction
- Streamlined cost-to-serve through process simplification and cost focus
- Exploring new business opportunities that improve capacity utilisation in factories without adding complexity
- Increasing footfall to get more "mileage" out of existing store network



Nobia Group, Q3 financial highlights

- Sales affected by weaker markets
- Gross margin improved
- Higher operating profit
- EBIT margin improved
- Restructuring costs SEK 26 m (113)
- Profit after tax SEK 62 m (-8)
- Operating cash flow SEK 123 m (124)
- Debt/equity ratio 43% (40)
- Goodwill SEK 2,590 m

	2011 Jul-Sep	2012 Jul-Sep
Net sales SEK m	3,109	2,863
Organic growth	0%	-5%
Gross margin	38.5%	40.1%
EBIT SEK m	126	142
EBIT margin	4.1%	5.0%

UK region

- Lower volumes in both channels
- Sales affected by Oakworth Joinery leaving the market
- Gross margin improved
- Earnings reduced due to lower volumes

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	2011 Jul-Sep	2012 Jul-Sep
Net sales SEK m	1,108	967
Organic growth	-5%	-14%
Gross margin	38.3%	39.7%
EBIT SEK m	66	37
EBIT margin	6.0%	3.8%
	Excluding r	estructuring costs

Nordic region

- Lower sales attributed to Sweden and Denmark
- Consumer sales declined and professional sales growth turned negative in the end of the period
- Gross margin improved slightly
- Earnings maintained



	2011 Jul-Sep	2012 Jul-Sep
Net sales SEK m	1,192	1,101
Organic growth	10%	-2%
Gross margin	37.9%	38.3%
EBIT SEK m	102	101
EBIT margin	8.6%	9.2%
	Excluding r	estructuring costs

Continental Europe region

- Higher volumes in both Poggenpohl and Hygena
- Increased project deliveries
- Increased sales in comparable Hygena stores
- Gross margin improved
- Higher earnings



	2011 Jul-Sep	2012 Jul-Sep
Net sales SEK m	811	802
Organic growth	-6%	6%
Gross margin	38.2%	41.6%
EBIT SEK m	-18	42
EBIT margin	-2.2%	5.2%
	Excluding r	estructuring costs

Financial position

Operating cash flow

- Higher profit generation
- Lower restructuring payments
- Higher investments

Net debt

 Increase mainly due to investments

SEK m	2011 Jul-Sep	2012 Jul-Sep
Change in working capital	-6	4
Operating cash flow	124	123
SEK m	2011 30 Sep	2012 30 Sep
Net debt - of which pensions	1,466 573	1,509 543
Net debt/equity	40%	43%



